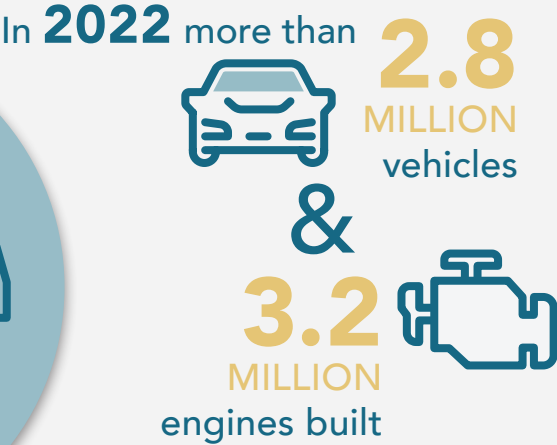
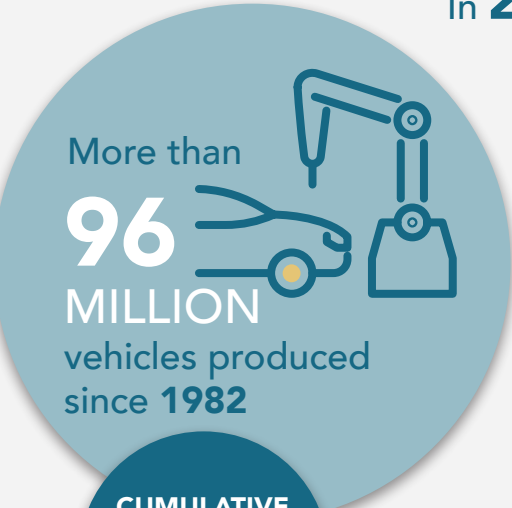




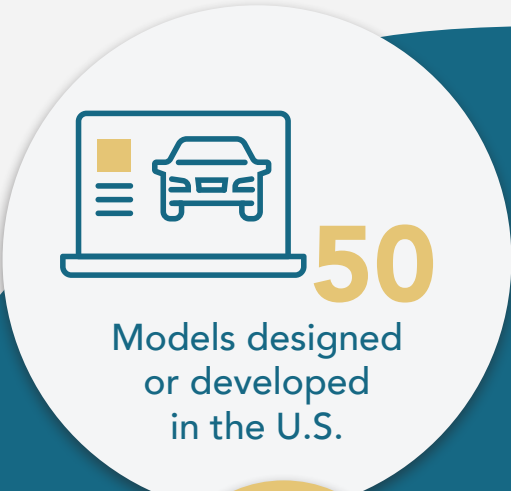
JAMA IN AMERICA: PARTNERSHIP PEOPLE PROGRESS



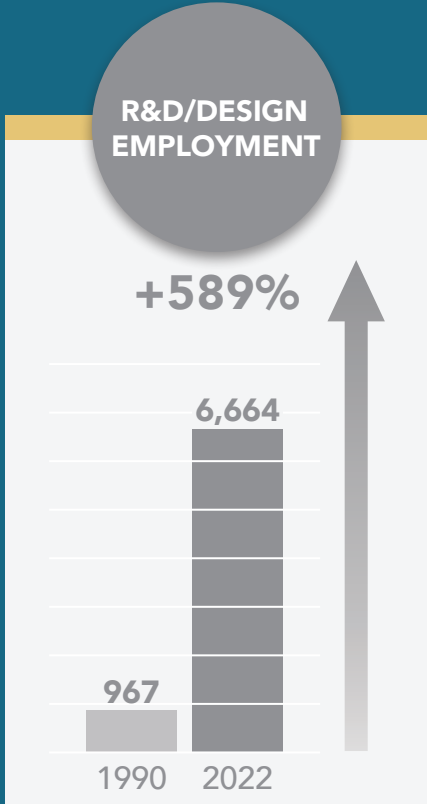
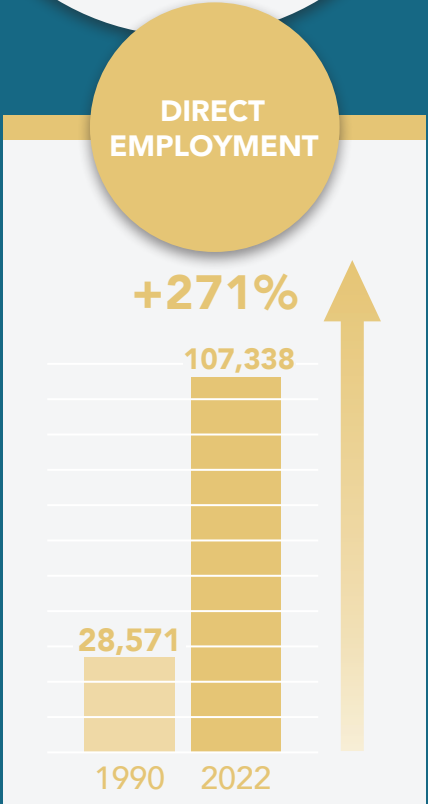
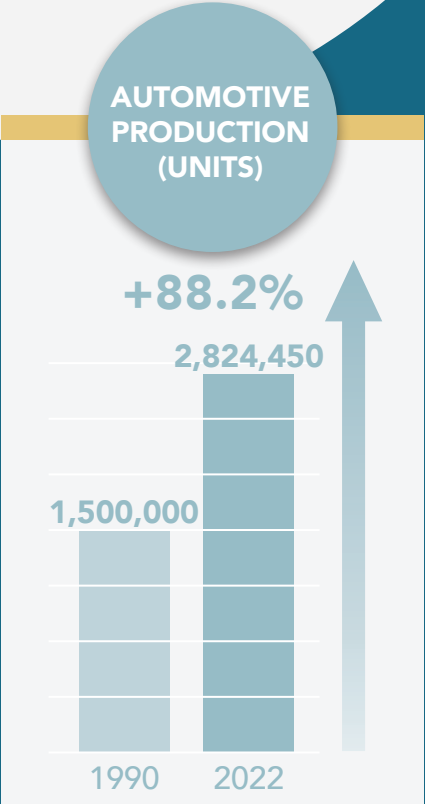
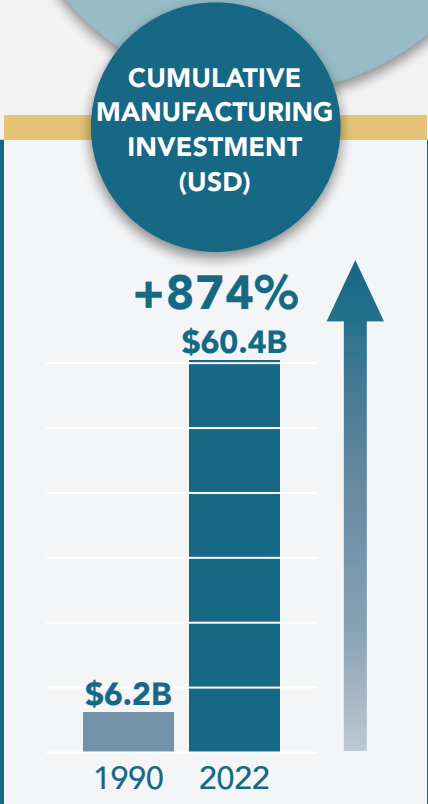
For over 40 years, Japanese-brand automakers have called the United States home. Starting with the very first Japanese-brand vehicle produced on U.S. soil back in 1982, to now, when automakers are constantly innovating to provide American consumers with new mobility options. Through all of this change, Japanese-brand automakers have not only shown an ability to produce high-quality vehicles for U.S. consumers, but have also demonstrated a tremendous commitment to the communities they serve and the people in them.



\$1.4 TRILLION in U.S. parts purchased since 1986



Nearly **1/3** of all vehicles produced in the U.S. are made by Japanese-brand automakers



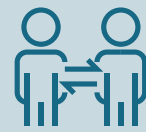


2.2+ MILLION
U.S. JOBS
SUPPORTED*

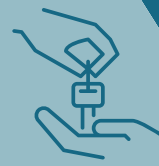
*Source: Dr. Thomas Prusa,
Rutgers University



OVER
900,000 SPIN-OFF
JOBS



OVER
910,000 INTERMEDIATE
JOBS



372,449 NEW VEHICLE
DEALER JOBS



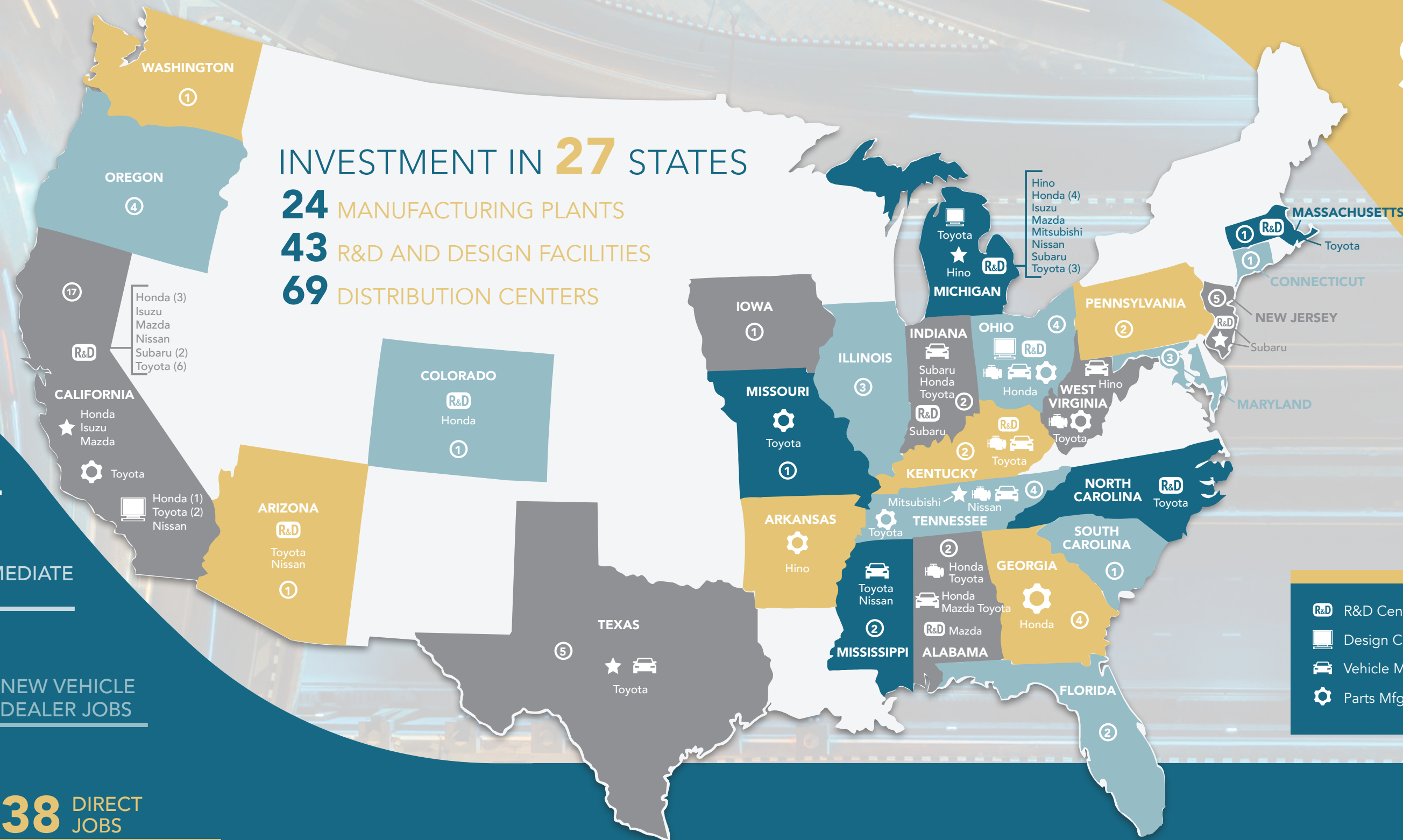
107,338 DIRECT
JOBS

INVESTMENT IN 27 STATES

24 MANUFACTURING PLANTS

43 R&D AND DESIGN FACILITIES

69 DISTRIBUTION CENTERS



\$60.4

BILLION

in Cumulative
U.S. Manufacturing
Investment



R&D R&D Center
 Design Center
 Vehicle Mfg. Plant
 Parts Mfg. Plant
 Engine Mfg. Plant
 Distribution Center*
 Headquarters
*Number of distribution centers
indicated inside circle

Japanese-brand automakers have an electrified past, present, and future.

Japanese-brand automakers' investments in electrified vehicle production have a significant economic impact in the communities and states where they are located. **They also contribute to U.S economic competitiveness in the broader, global transition to electrified vehicles.** Today, JAMA members are proud to represent over 50 percent of the electrified vehicles on the road in America.



Honda partners with LG Energy to invest more than \$4 billion in Ohio to produce BEV batteries.



Nissan invests in their Mississippi plant and workers to build 2 new BEVs, which supports their Ambition 2030 vision.



Toyota invests \$1 million in North Carolina schools as part of its battery facility investment.

JAMA members are committed to providing every consumer the electrified vehicle choice that best fits their lifestyle and needs. Below are some of the exciting options available now or on the way.

Hino XL8 Prototype (FCEV)

Honda CRV (HEV)

Honda Prologue (BEV)

Lexus RZ450e (BEV)

Mazda CX-90 (PHEV)

Mazda MX-30 (BEV)

Mitsubishi Outlander (PHEV)

Nissan Ariya (BEV)

Nissan LEAF (BEV)

Subaru Solterra (BEV)

Toyota bZ4X (BEV)

Toyota Mirai (FCEV)

BEV (battery electric vehicle) | **PHEV** (plug-in hybrid electric vehicle) | **HEV** (hybrid electric vehicle) | **FCEV** (fuel-cell electric vehicle)



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